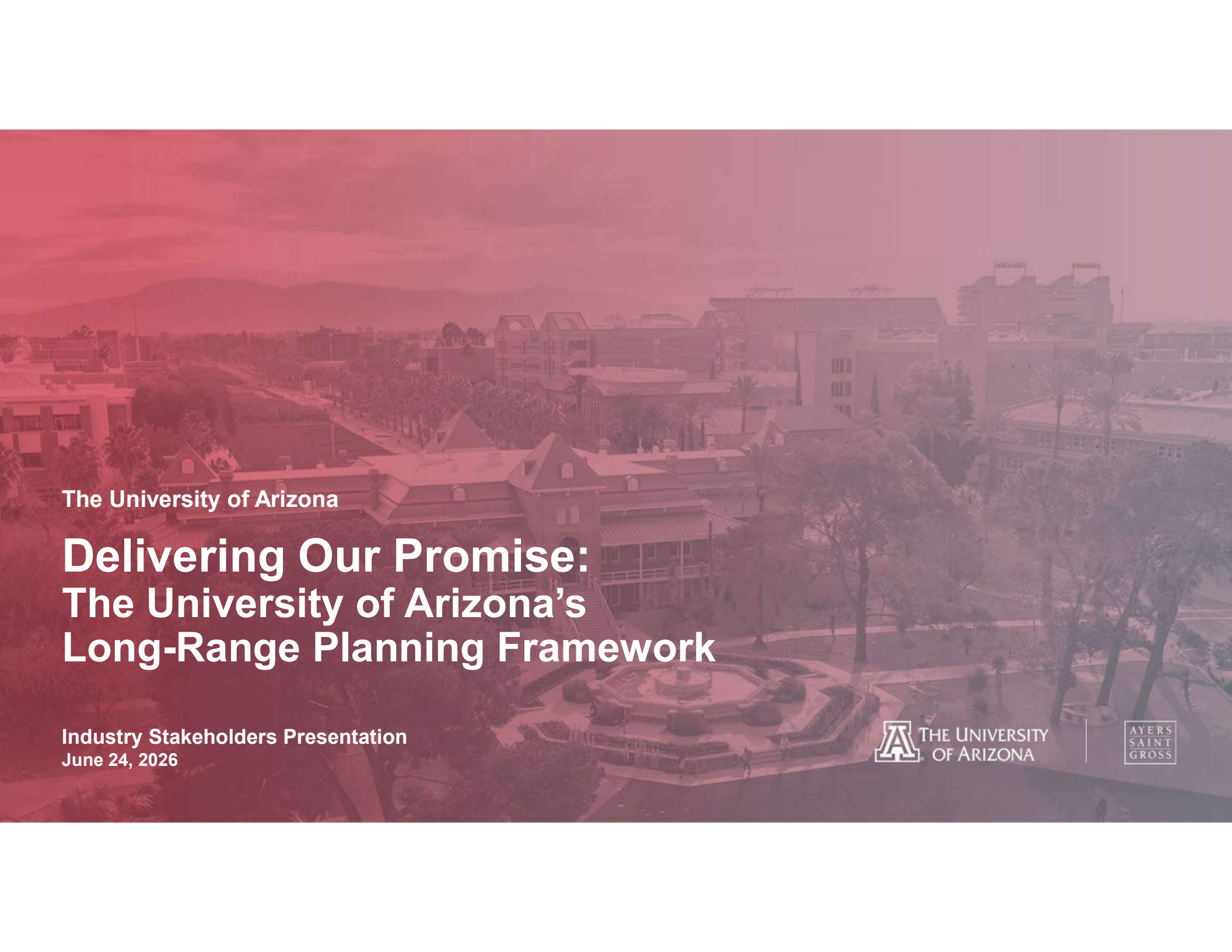
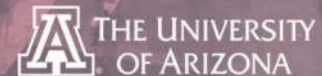


An aerial photograph of the University of Arizona campus, featuring various academic buildings, a central fountain, and surrounding greenery. The entire image is overlaid with a semi-transparent red filter.

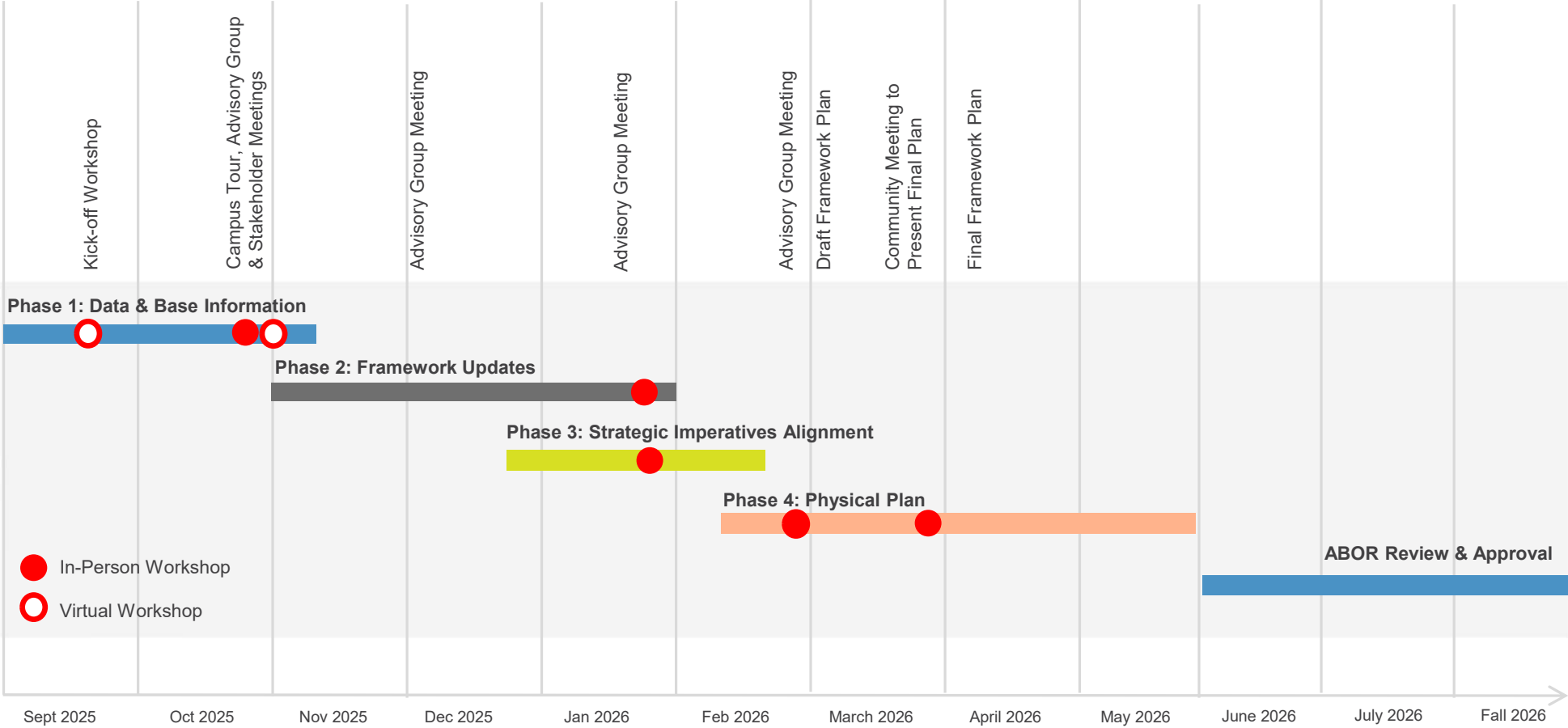
The University of Arizona

Delivering Our Promise: The University of Arizona's Long-Range Planning Framework

Industry Stakeholders Presentation
June 24, 2026



Delivering On Our Promise



Engagement and the Process of Participation

72

Engagement
Meetings

- 9 Workshops
- 27 Focus Groups
(part of 1 or more meetings)
- 26 Meetings
(Advisory Committee/
Built Environment Committee)

1

Campus-wide
Open House

- 4,000+ Dots
(1 Dot=1 comment)
- 210 Participants
- 400 Cookies
- 360 Web Site
Comments

5

Neighborhood Meetings
(Open Houses &
Report-back)

- 450+ Dots
(1 Dot=1 comment)
- 10 Neighborhood
Associations
- 40+ Neighbors

2 University
Announcements with
920 views

2 Employee News
Postings with
1,000 Views

9,450 Emails to Campus
with 6,120 opens and
20 input emails received



1,920 + Participants

Engagement



Campus Framework Plan Website <https://masterplan.arizona.edu/>



[Home](#) [About](#) [Plan Process](#) [Get Involved](#)



Building Our Future

Join us in shaping a campus that advances student success, improves resilience, and strengthens our shared future.



Delivering On Our Promise

Strategic Imperatives Alignment

SUCCESS FOR EVERY STUDENT

- **Focus on aligning physical resources with teaching and learning priorities.**
- Assess the instructional space inventory, including performance characteristics and alignment with current and future academic program needs.
- Evaluate the quality and efficacy of environments to support best practices in evidence-based teaching and active learning modalities.
- Apply Place-Based learning principles.
- Assess space types and supporting resources that enhance student success beyond traditional classrooms like the Student Success District.

Policy Focused

Physical Focus

RESEARCH THAT SHAPES THE FUTURE

- **Support interdisciplinary and transdisciplinary research by ensuring facilities and people can converge effectively.**
- Address research priorities in space sciences, national security, energy, water, AI and data science, biosciences, healthcare, and mining.
- Expand the scale and venues for experiencing research processes and outcomes.
- Align utilities and infrastructure with research needs, maximizing the use of existing resources.
- Optimize information resources, such as IT and University Libraries, to support AI and learning technologies.

Hybrid

ENGAGEMENT TO CREATE OPPORTUNITY

- **Translate academic and research outcomes to local and international Industry applications.**
- Expand the University's impact on K–12 education and collaborate more effectively with community colleges.
- Leverage expertise in natural resources for resilience.
- Leverage healthcare and biosciences expertise to improve quality of life.
- The use of athletics as both a gateway to campus and a platform for community engagement.
- Demonstrate operational efficiency and effectiveness across University functions.

Delivering On Our Promise: The Drivers of Campus Change

What the university must respond to — the evolving needs shaping how space is used, invested in, and planned.

Enrollment Adaptability

- Modest growth with improved retention

Campus Modernization

- Assessing existing inventory for performance and future fit
- Space Utilization & Renewal
- Research Optimization

Student Experience

- Student Housing Enhancement
- Dining, hubs, and support services
- Athletics and Recreation

Campus Quality & Connectivity

- Circulation and Safety
- Capacity to support current and future needs



Planning with Intention: Our Guiding Principles

How the university will plan and design — the values and commitments that shape every decision.



Align Resources to the University Mission

Steward the campus's built and natural resources to amplify teaching, research, community engagement, student success, and public impact.



Design for People

Create a cohesive campus environment that enables excellence in living, learning, discovery, culture, health, and athletics.



Embrace Place and Climate

Celebrate the Sonoran Desert context through environmental stewardship, climate-responsive design, and sustainable practices that demonstrate regional leadership.



Honor the University's Planning Legacy

Build on our tradition of thoughtful planning and design that balances innovation with respect for history, context, and institutional identity.



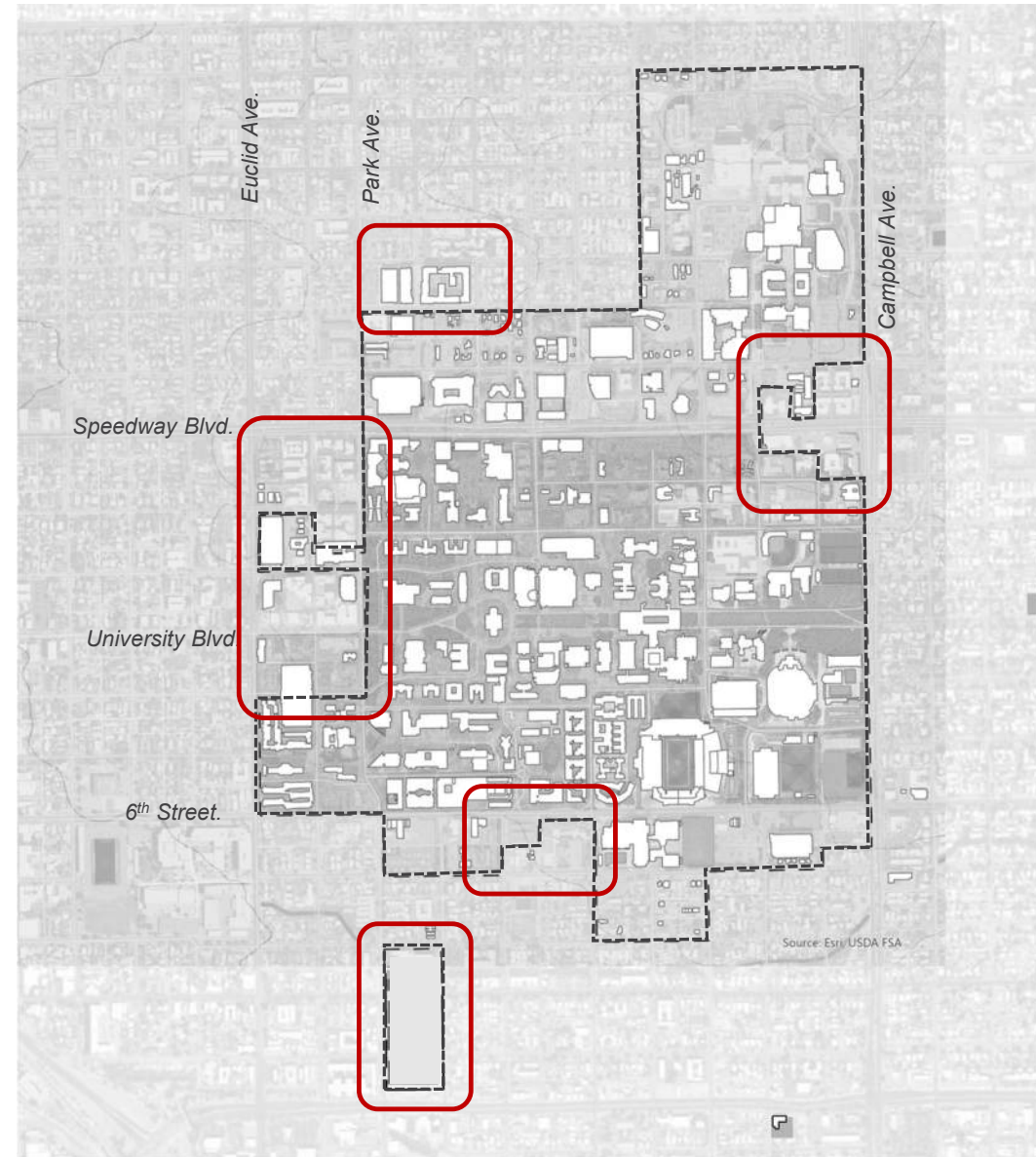
Plan for Longevity

Develop durable, adaptable frameworks that ensure long-term sustainability, resilience, and data-informed decision-making across generations..

Existing Planning Boundary

- Defines the area where the university has actively been planning for future development
- May include buildings, open spaces, transportation, infrastructure, or a mix of uses

-- Existing Boundary



Proposed Planning Boundary

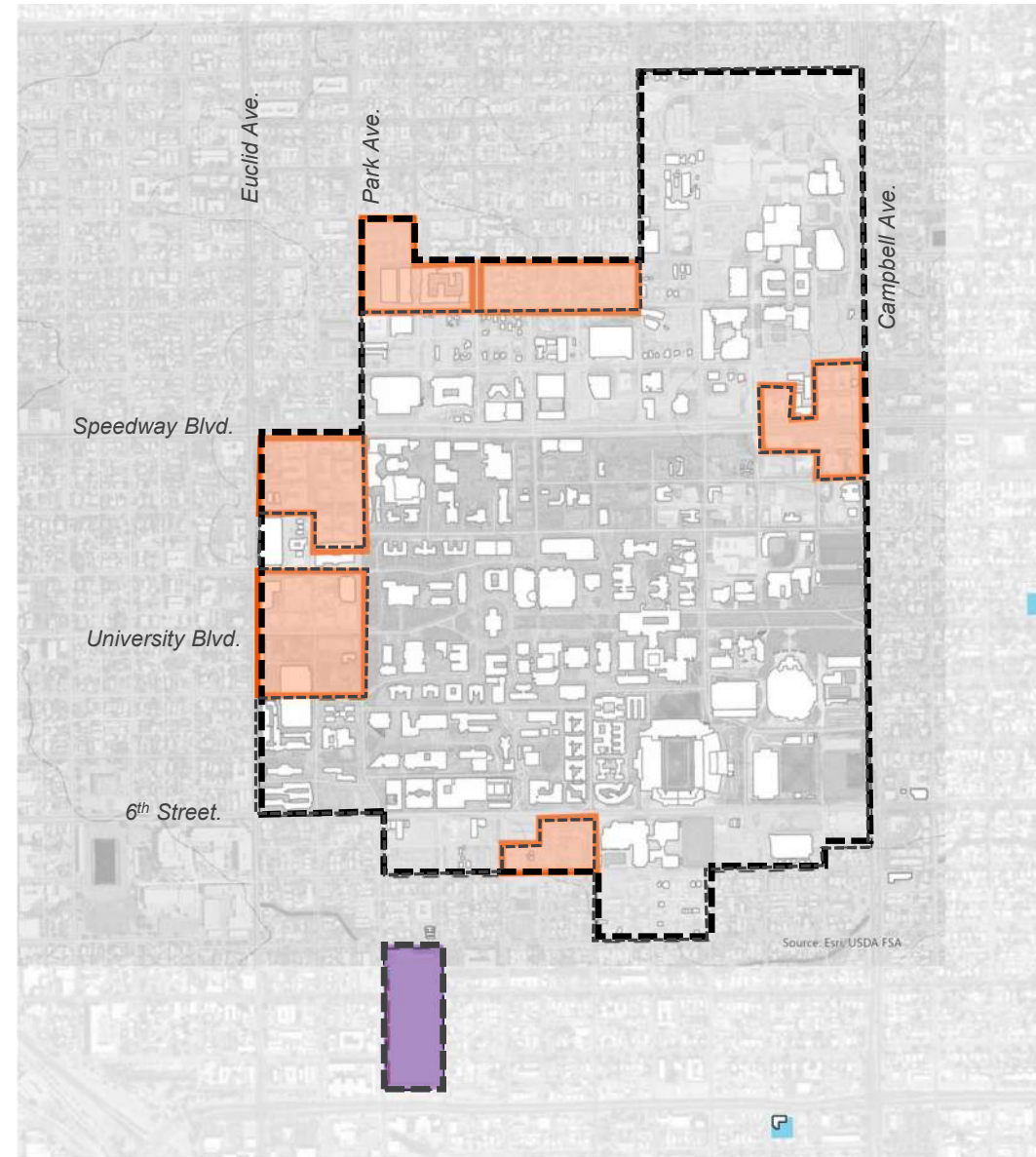
- Encompasses existing university developments and areas identified for third-party partnerships
- Recognizes zones where university and private development interests overlap
- Requires a coordinated approach to manage land use and ensure mutually beneficial outcomes
- Removes one area which is not physically connected to core campus and outside the contiguous boundary

-- Existing Boundary

■ New Planning Boundary Area

■ Removal from Planning Boundary

-- New Planning Boundary



Shared Sphere of Influence

- A collaborative engagement zone — **not** a planning control area or signal of future expansion
- Carries no authority; does not grant the university ownership, oversight, or decision-making power over private or city property
- Defines where university and neighboring communities share a common stake in the area's future
- The university commits to engaging alongside residents, neighborhood associations, and government partners

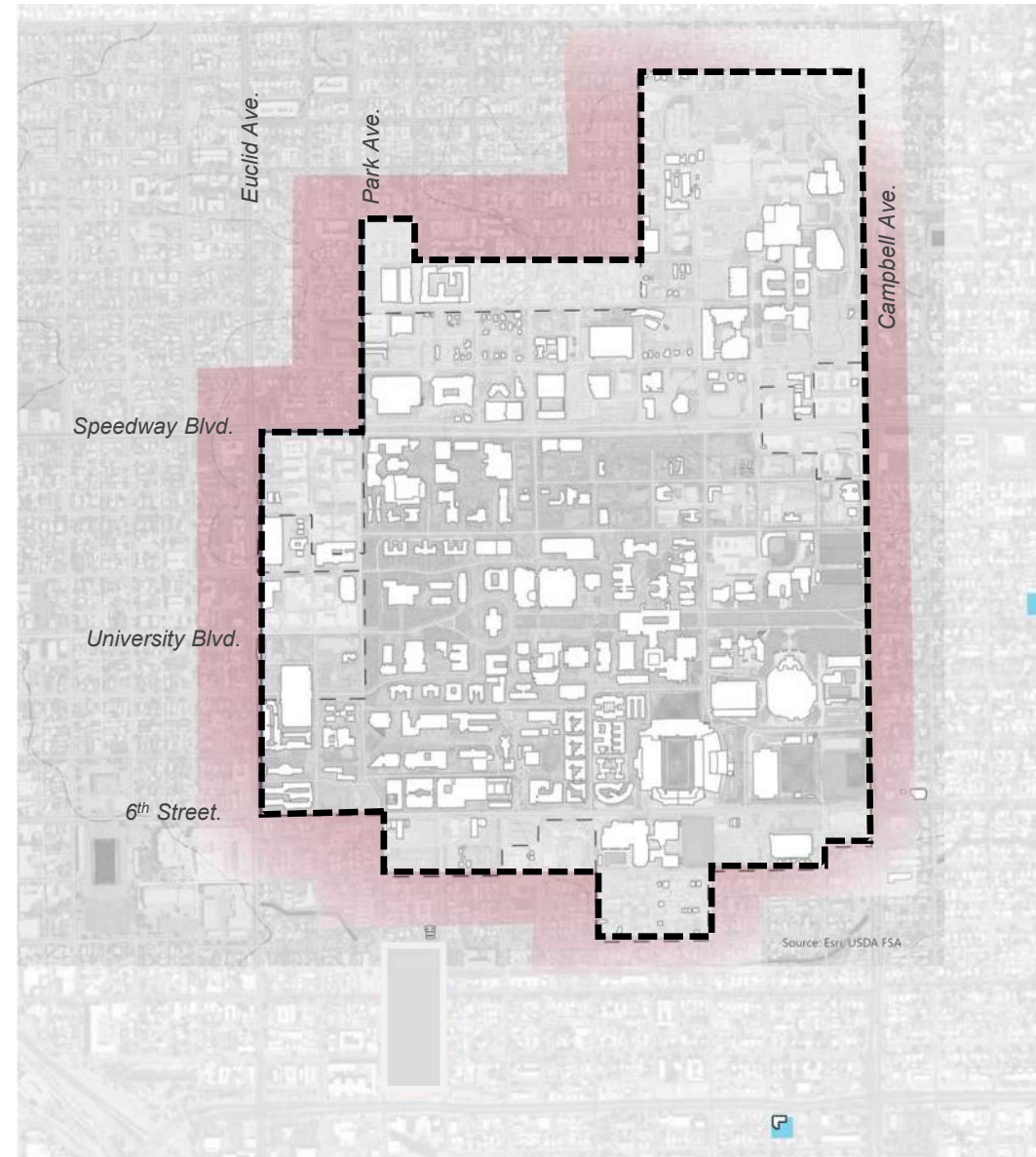
-- Existing Boundary

■ New Planning Boundary Area

■ Removal from Planning Boundary

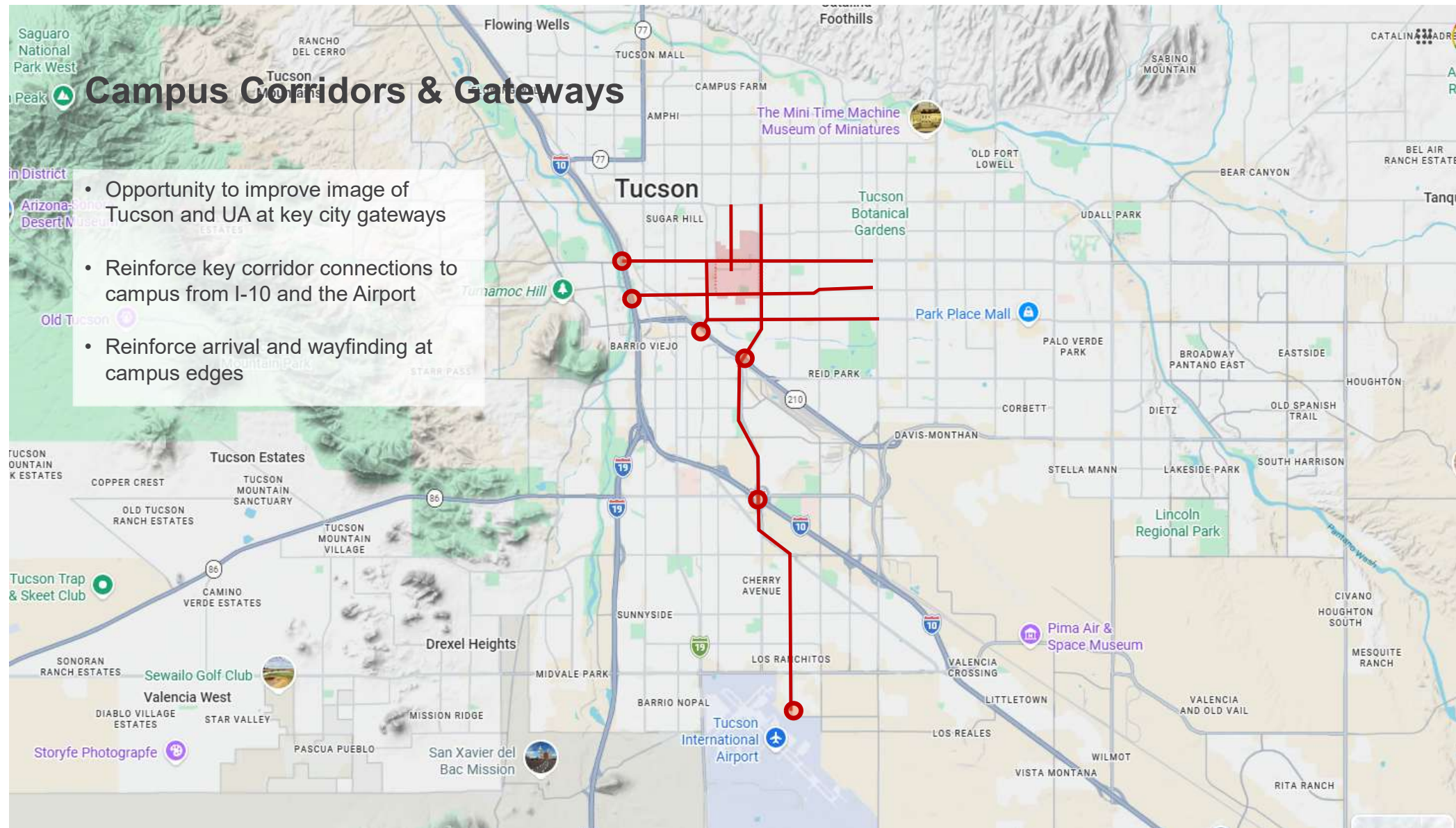
-- New Planning Boundary

■ Sphere of Influence



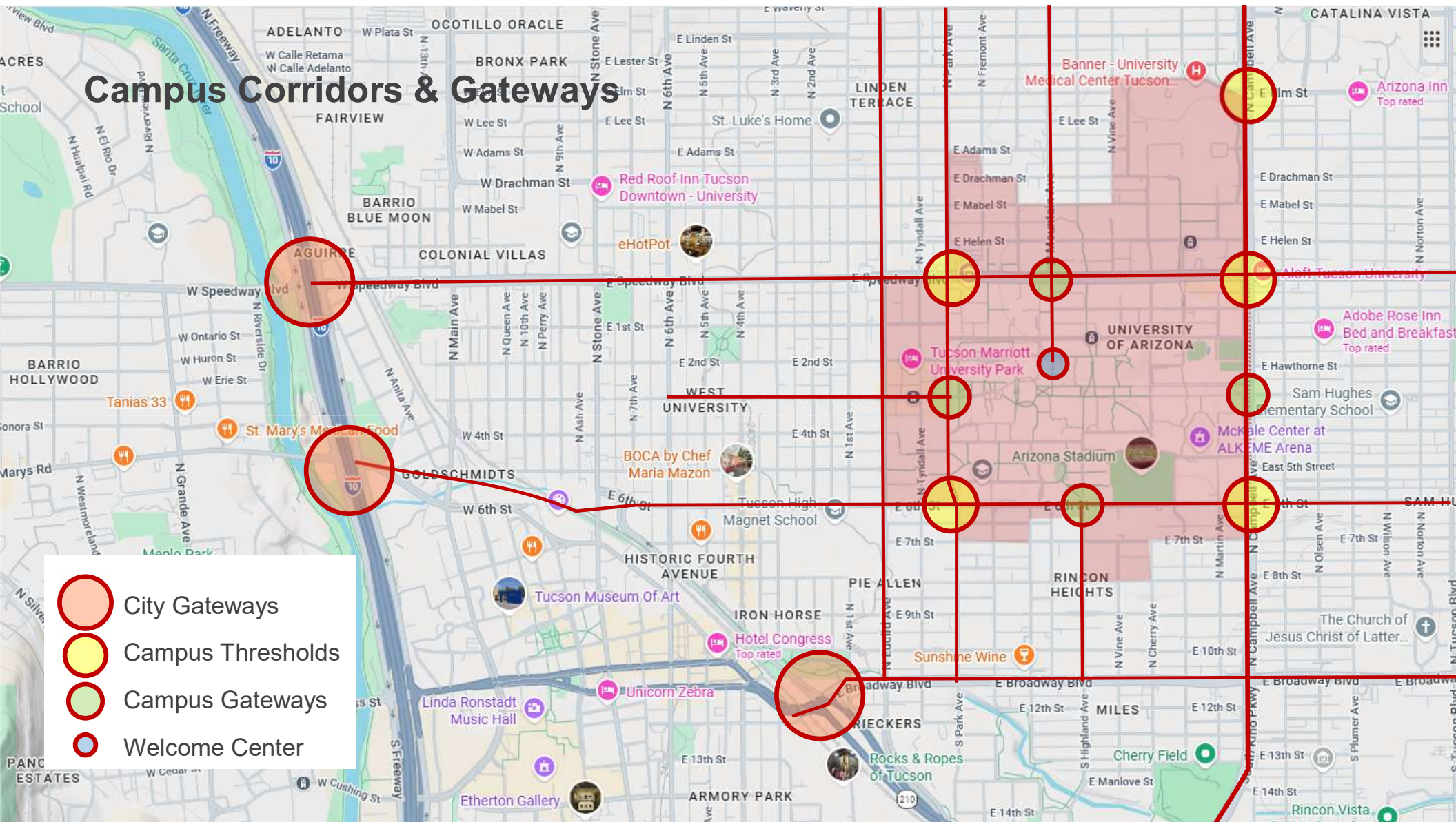
Campus Corridors & Gateways

- Opportunity to improve image of Tucson and UA at key city gateways
- Reinforce key corridor connections to campus from I-10 and the Airport
- Reinforce arrival and wayfinding at campus edges



Campus Corridors & Gateways

- City Gateways
- Campus Thresholds
- Campus Gateways
- Welcome Center



Campus Organization

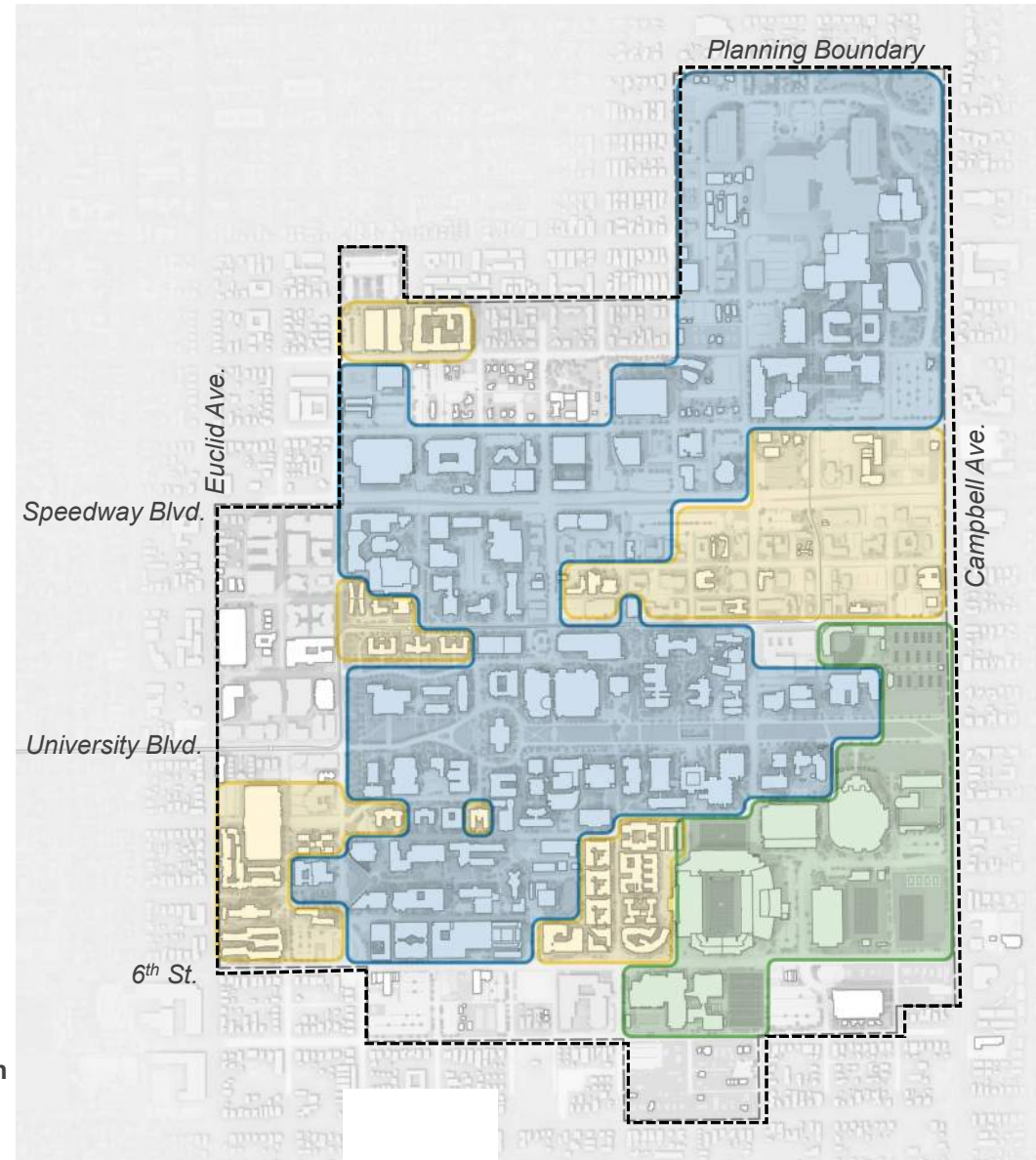
Primary Use Regions

Campus has distinct use zones

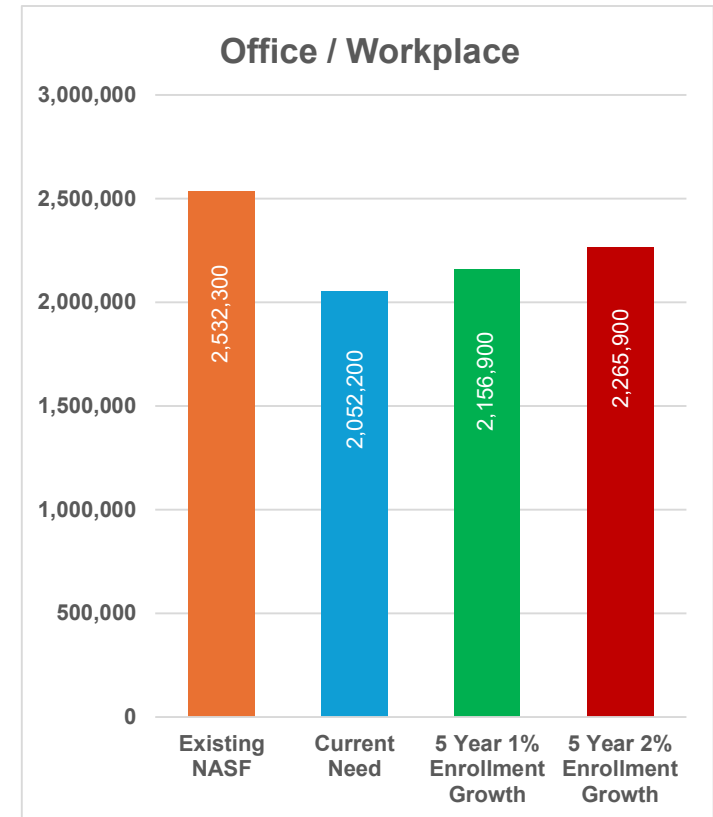
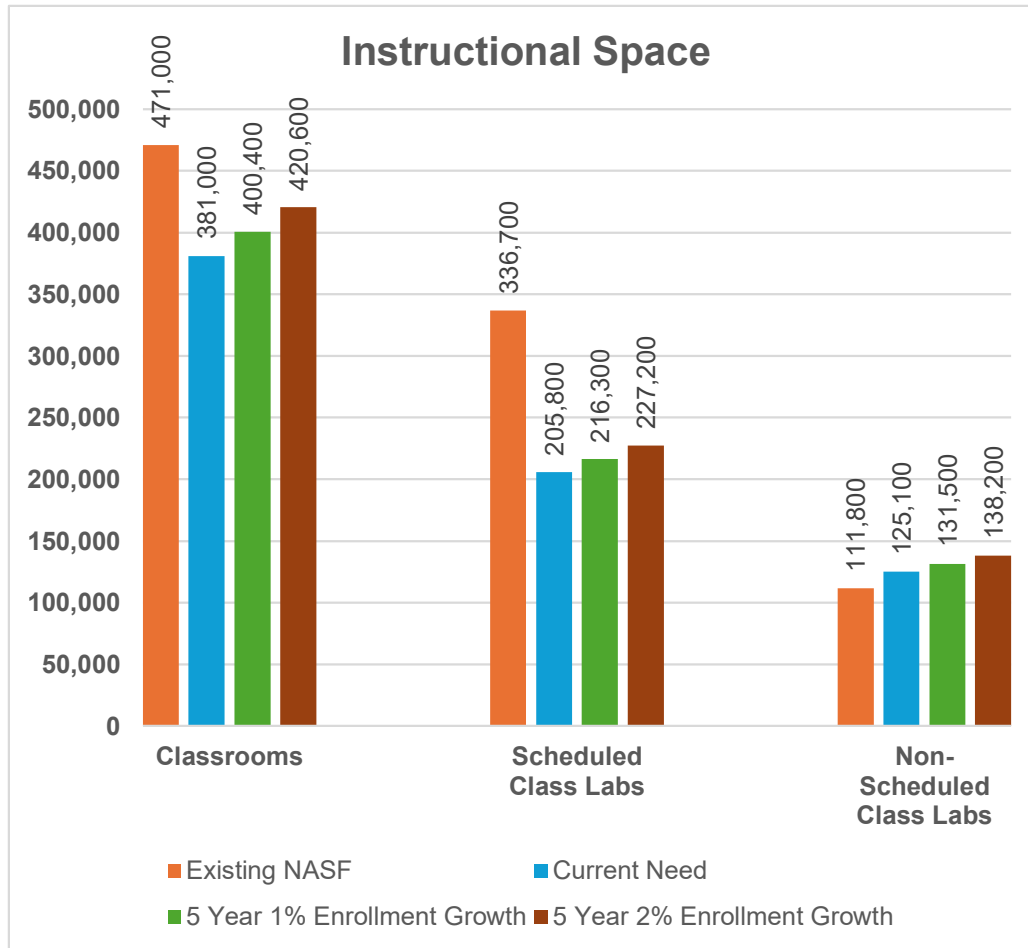
- “Z” shaped academic core
- Consolidated athletics and recreation zone
- Distributed housing neighborhoods

Core Campus is within a 3/4 mile square

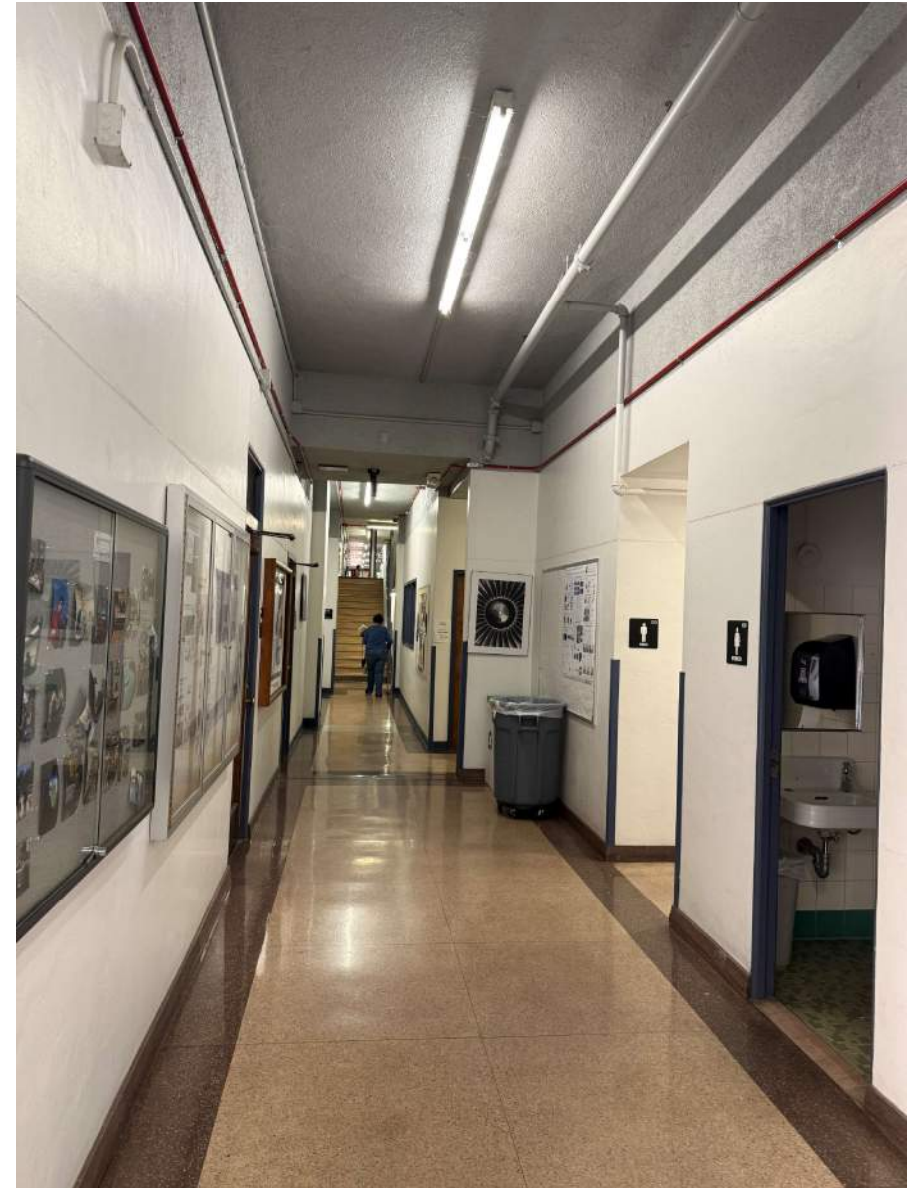
- Gridded campus circulation affects walk times
- Speedway’s limited crossing points affect connectivity



Instructional Space and Office Space Needs Projections



Instructional Space

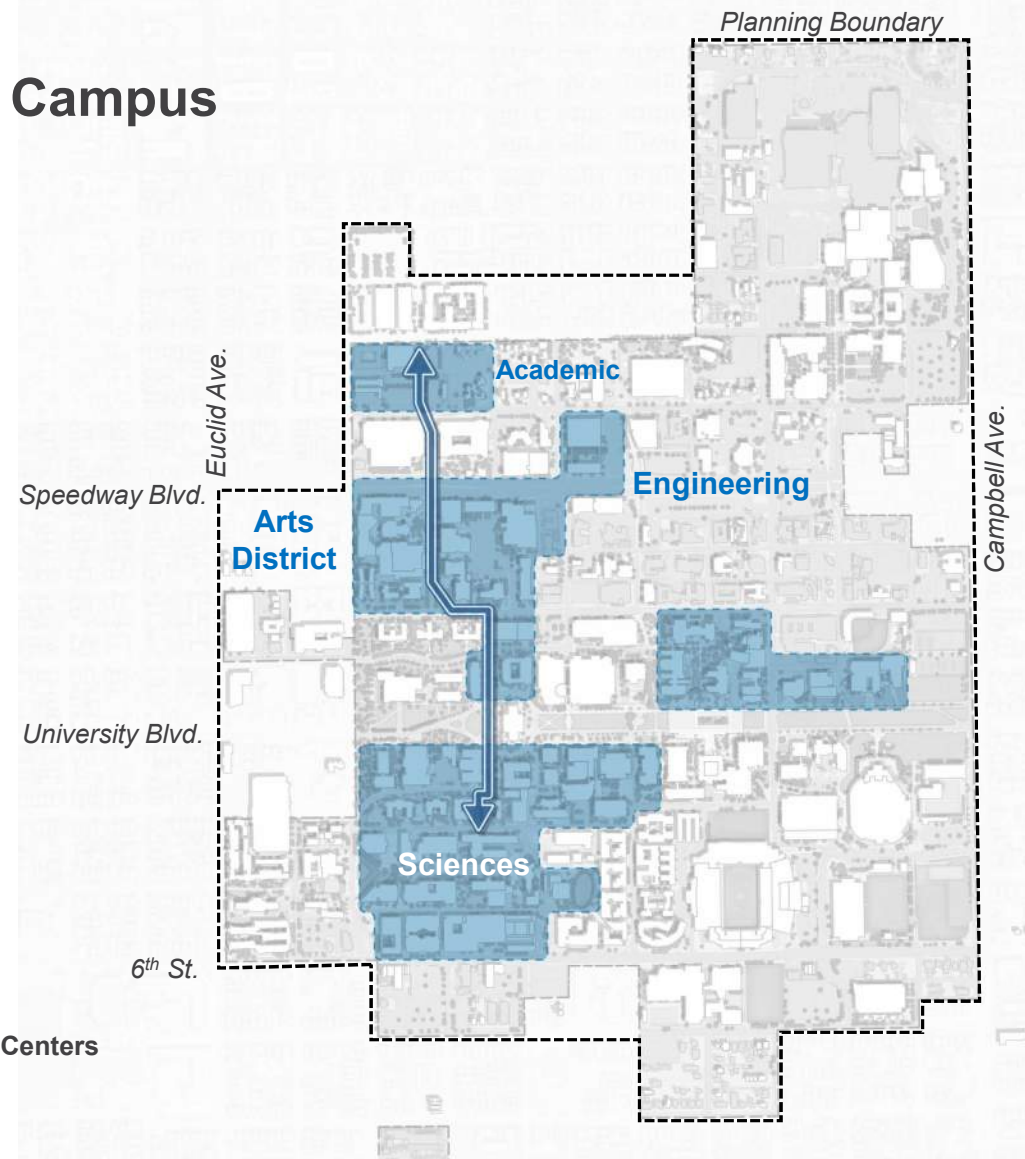


Strengthening the Academic Heart of Campus

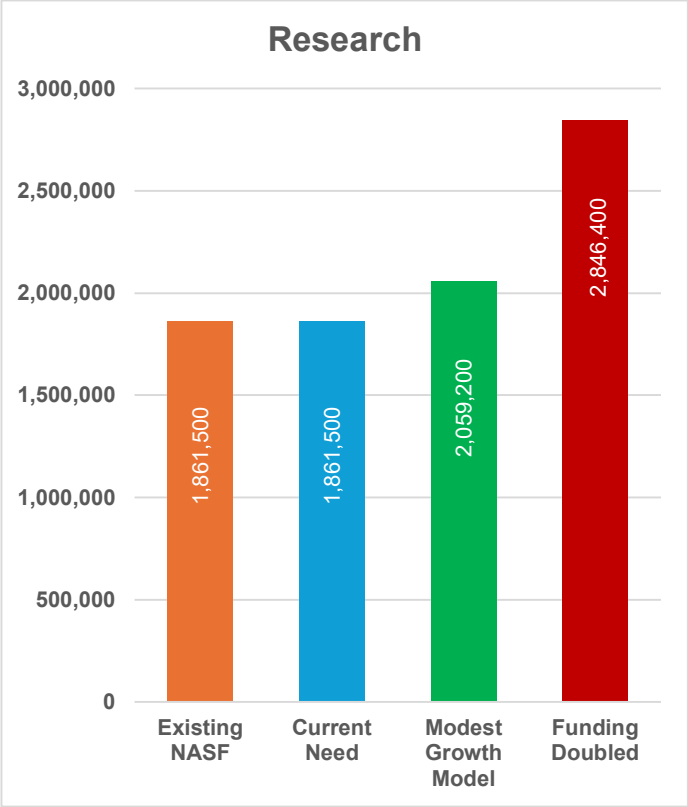
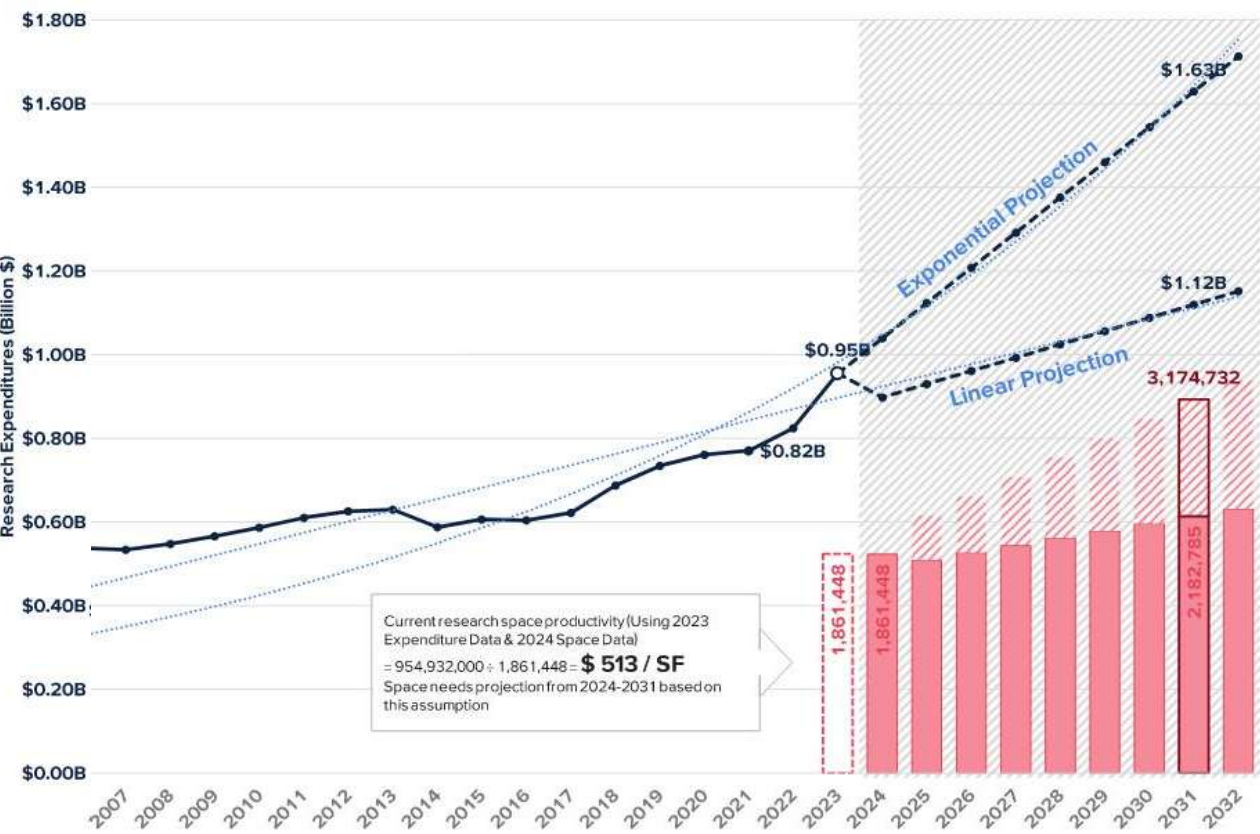


Academic Core

 Expanded Academic Centers



Research Funding and Space Needs Projections



Research Space

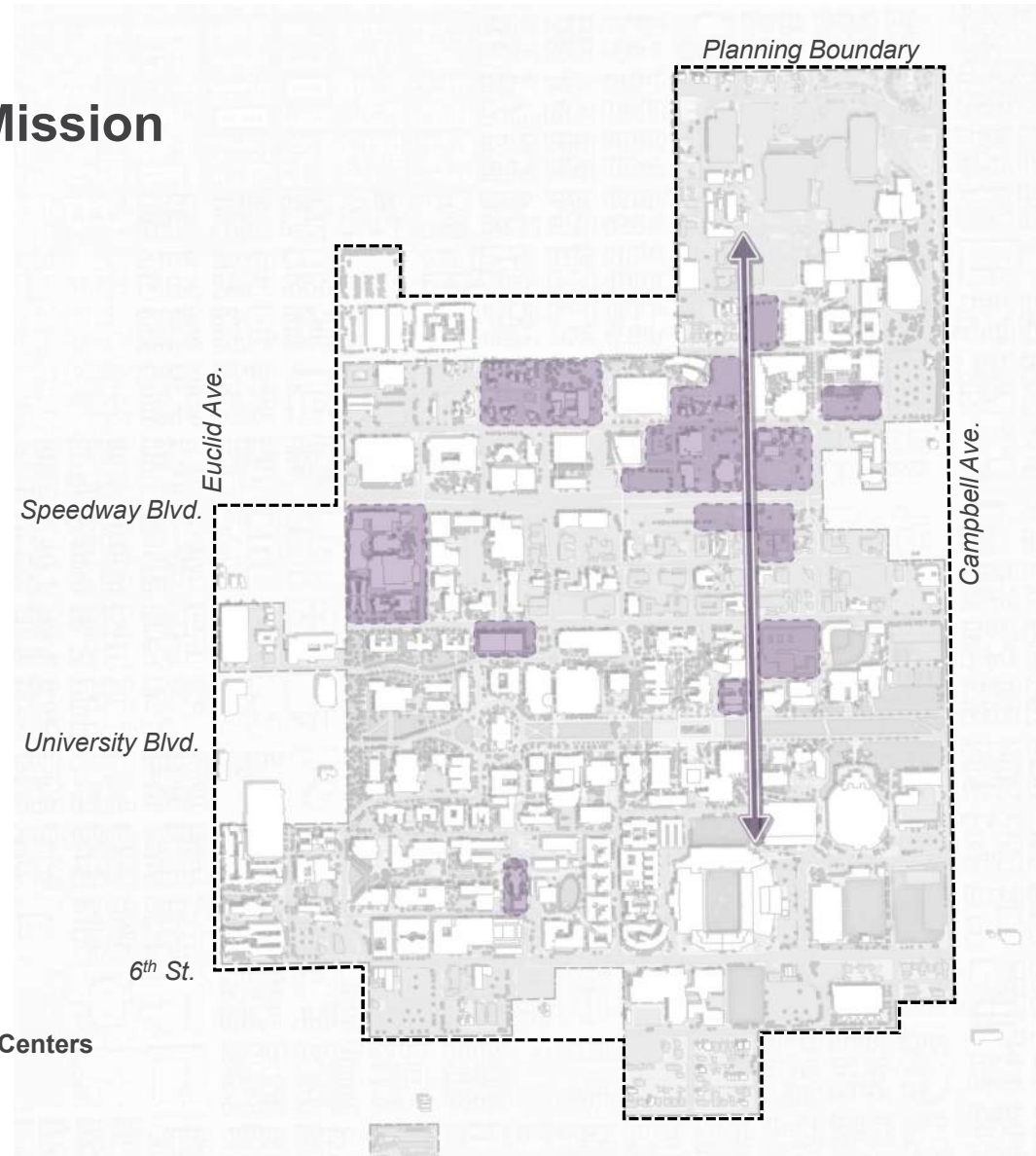


Advancing a World-Class Research Mission



Cherry Avenue Corridor

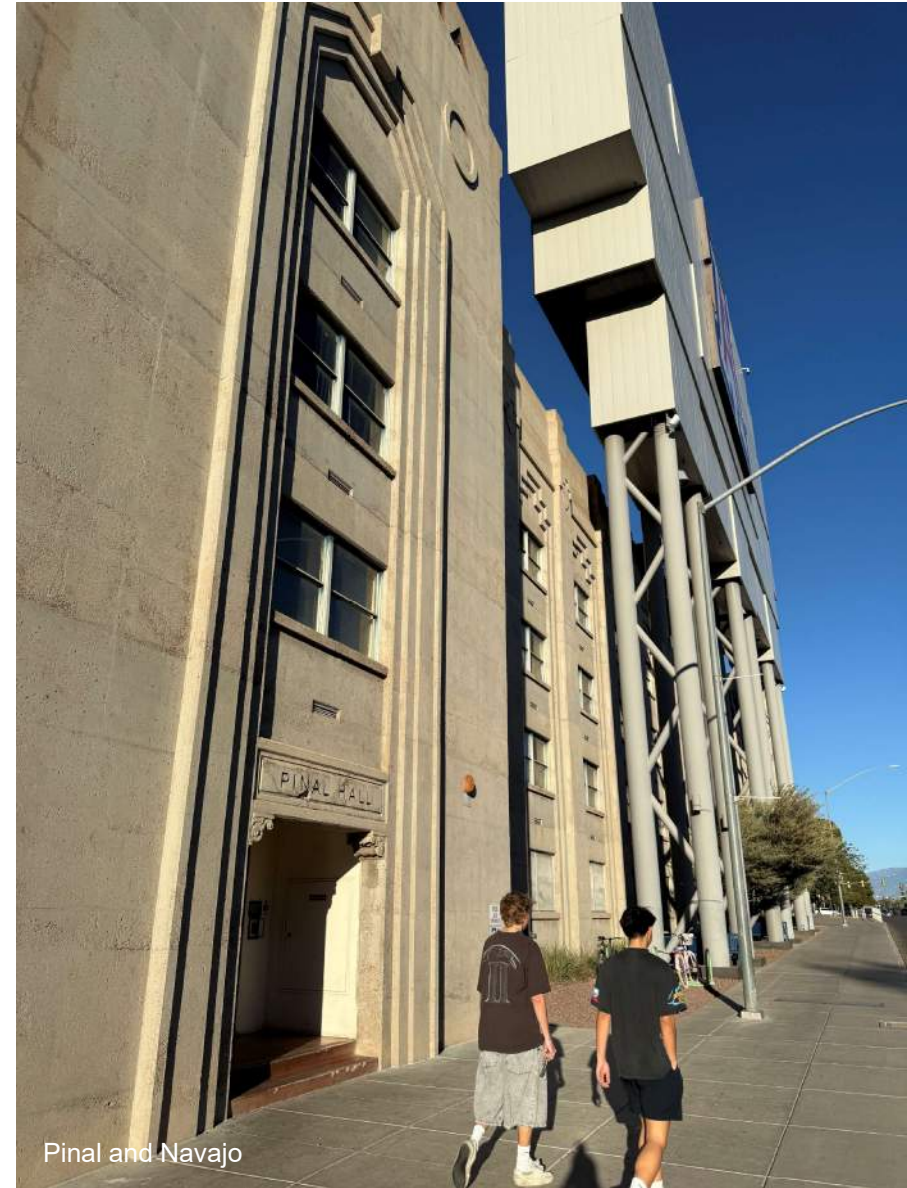
Expanded Research Centers



On-Campus Housing



Graham, Greenlee, and Hopi Lodge

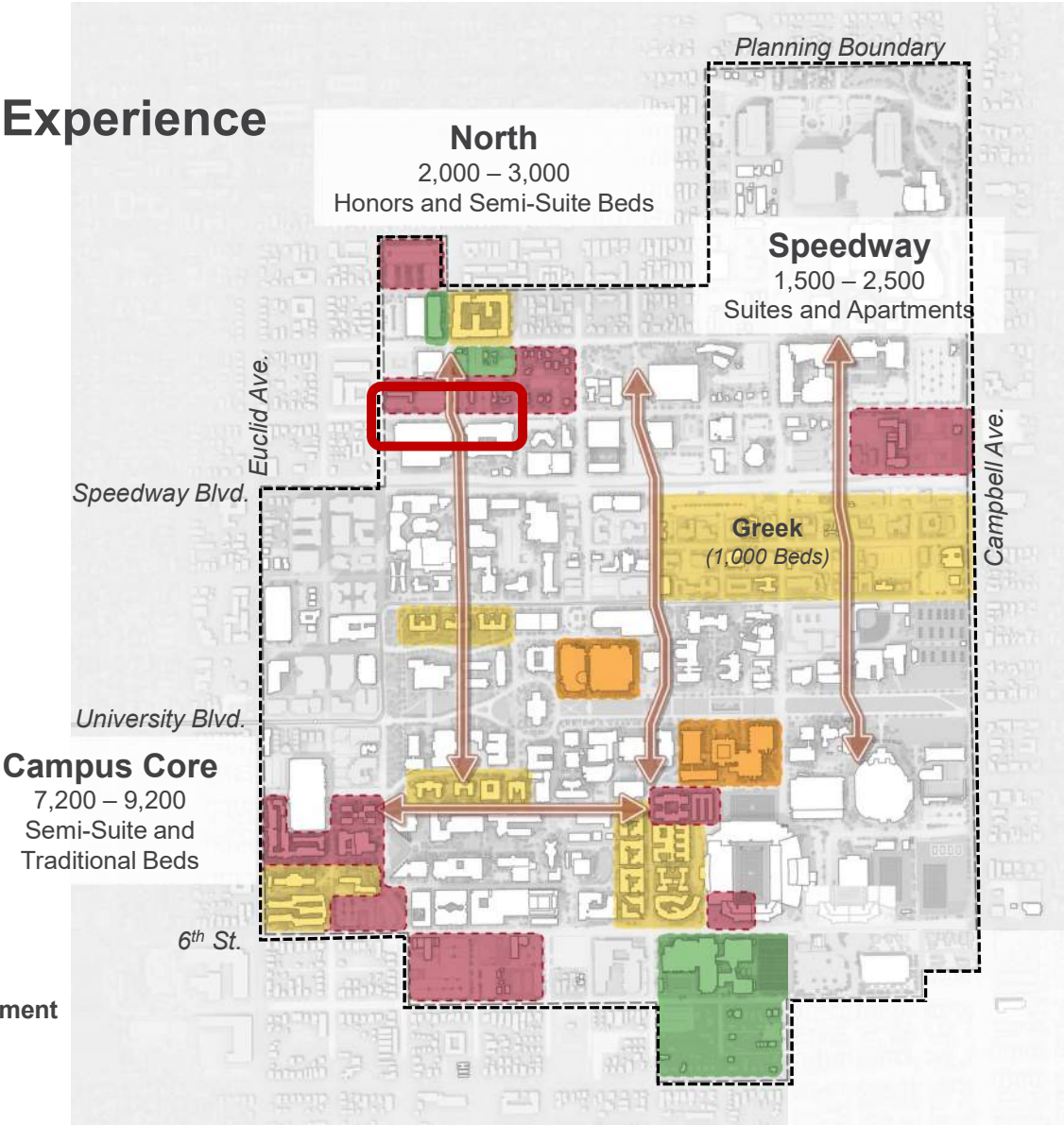


Pinal and Navajo

Improving The Wildcat Residential Experience



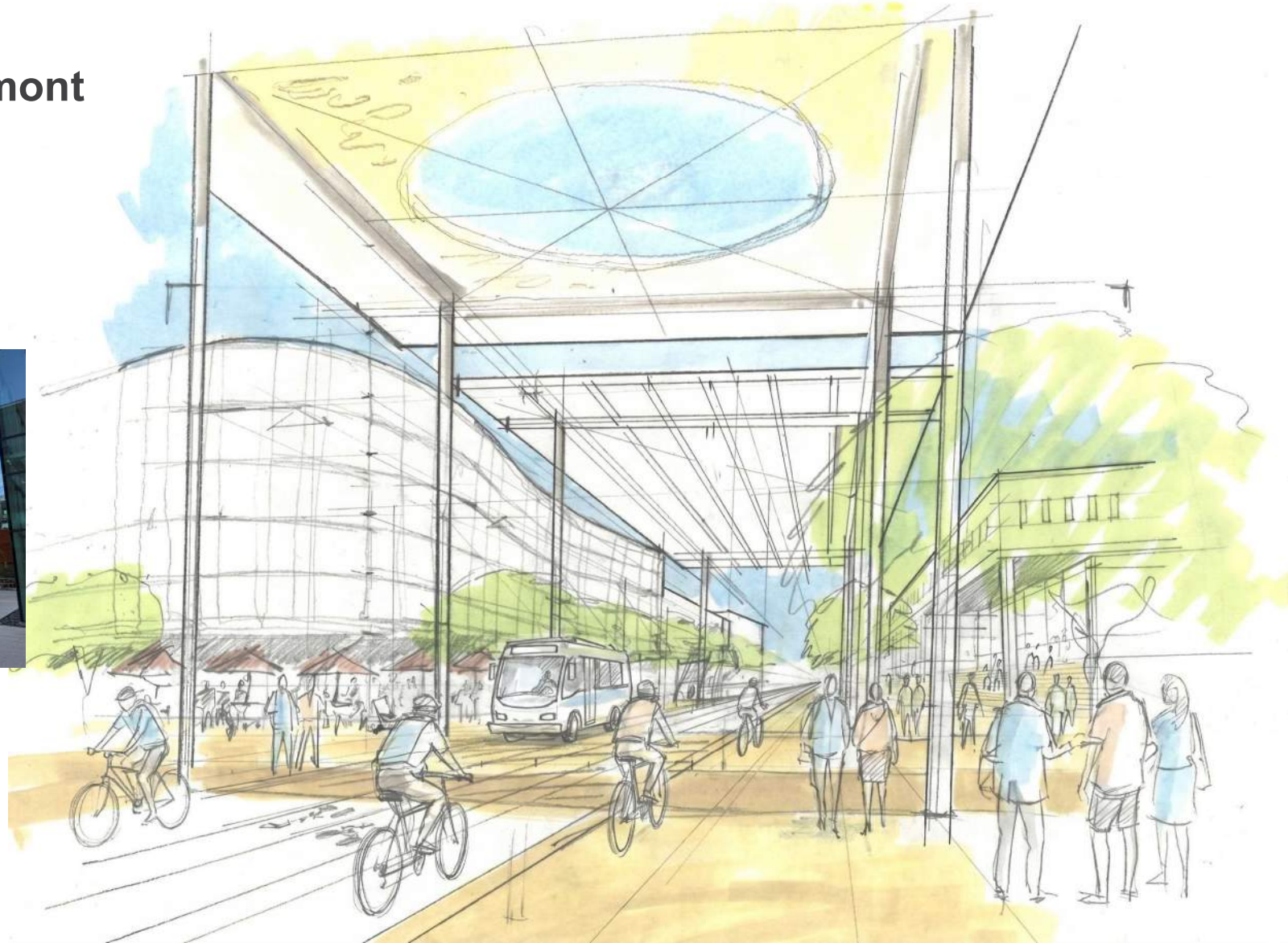
- Existing Housing
- Housing Redevelopment
- Union and Library
- Recreation



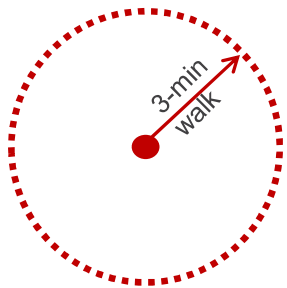
Helen and Fremont Today



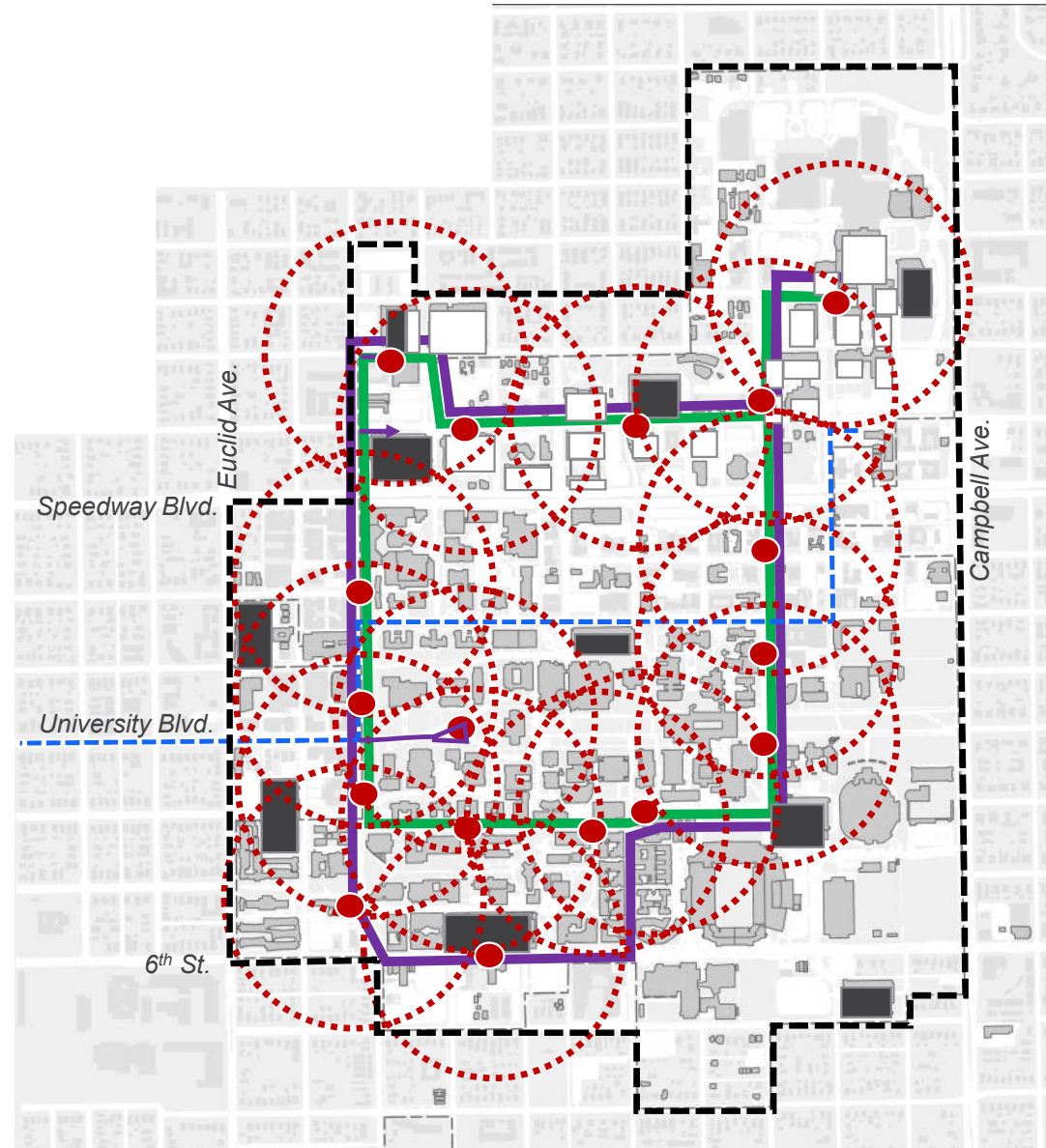
Helen and Fremont



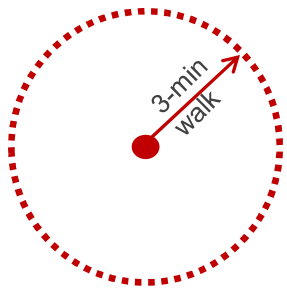
Reimagining Campus Transit



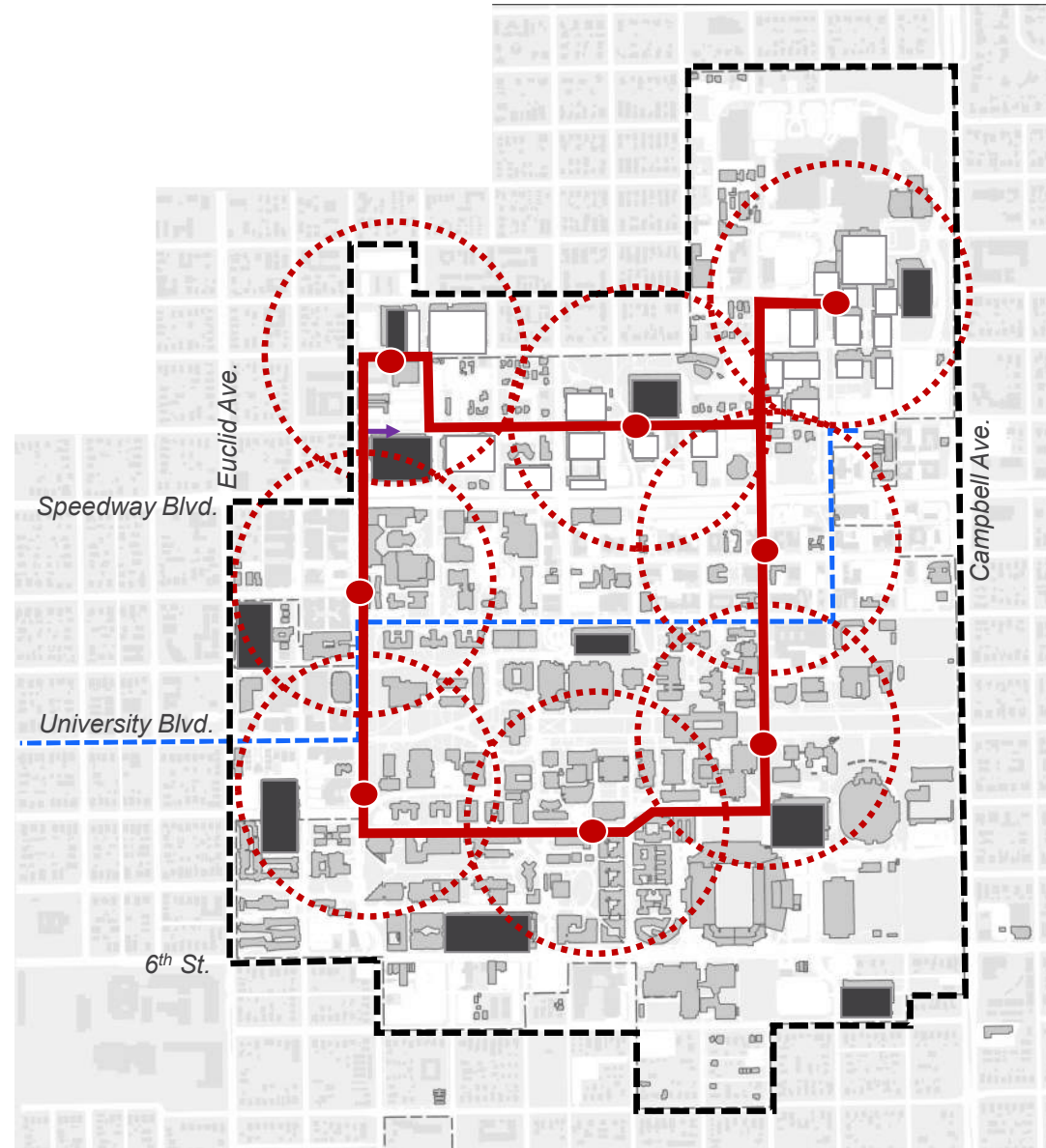
-  Campus Building
-  Parking Garage
-  Existing Campus
-  Purple Route
-  Green Route
-  Sun Link



A Smarter Route Forward



-  Campus Building
-  Parking Garage
-  Existing Campus
-  Circulator Route
-  Sun Link



Automobile, Pedestrian, and Bicycle Conflicts



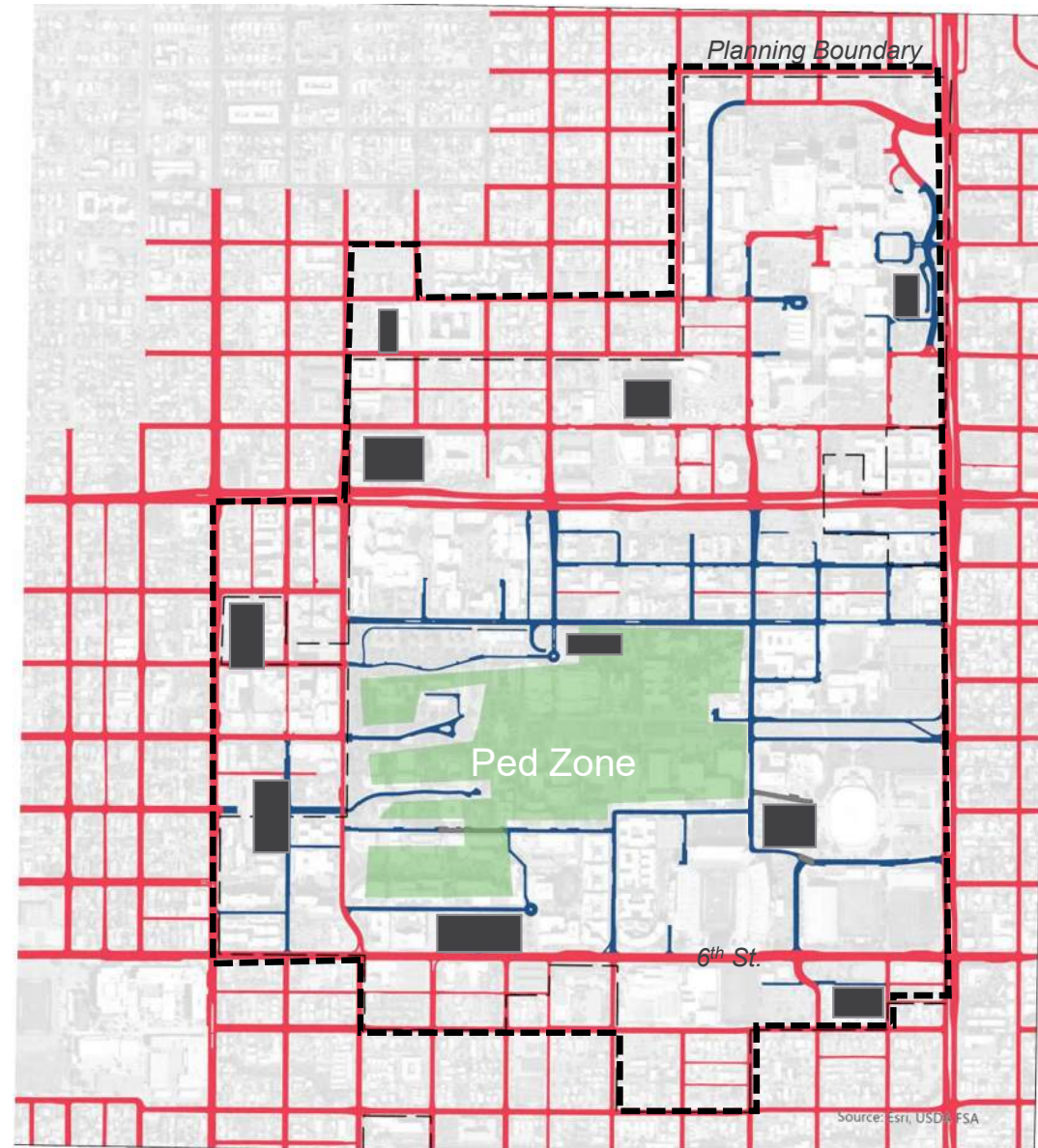
Service, Bicycle, and Pedestrian Multi-purpose Pathways



Moving Through Campus: Safety, Connectivity, and Choice



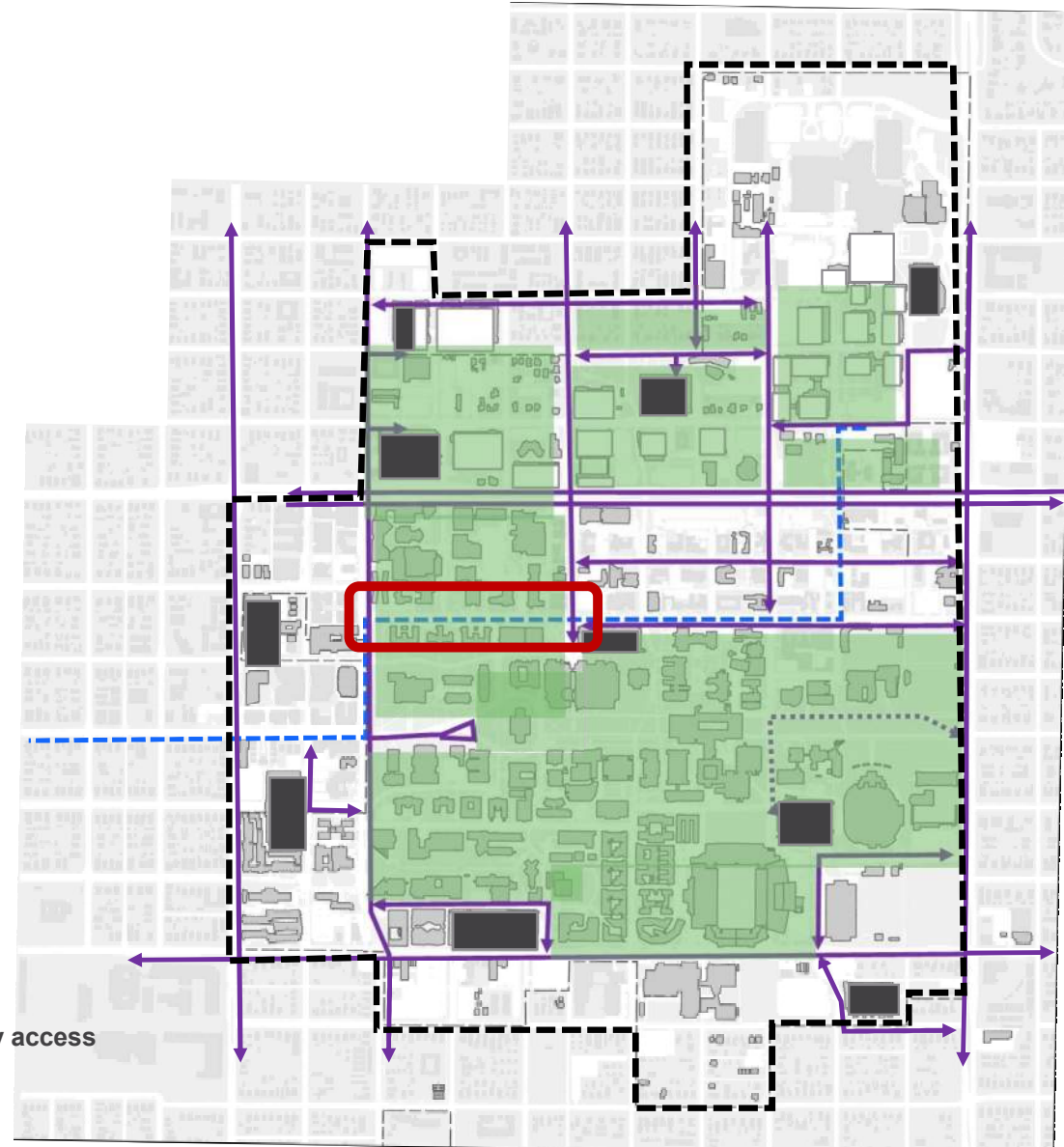
- Public Streets
- U of A Owned Streets
- ■ ■ Planning Boundary
- Pedestrian zone
- Parking Garages



A Safer, More Connected Campus



-  Campus Building
-  Parking Garage
-  Pedestrian Zone
-  Public access road
-  Temporary Game Day access
-  Sun Link



2nd and Olive

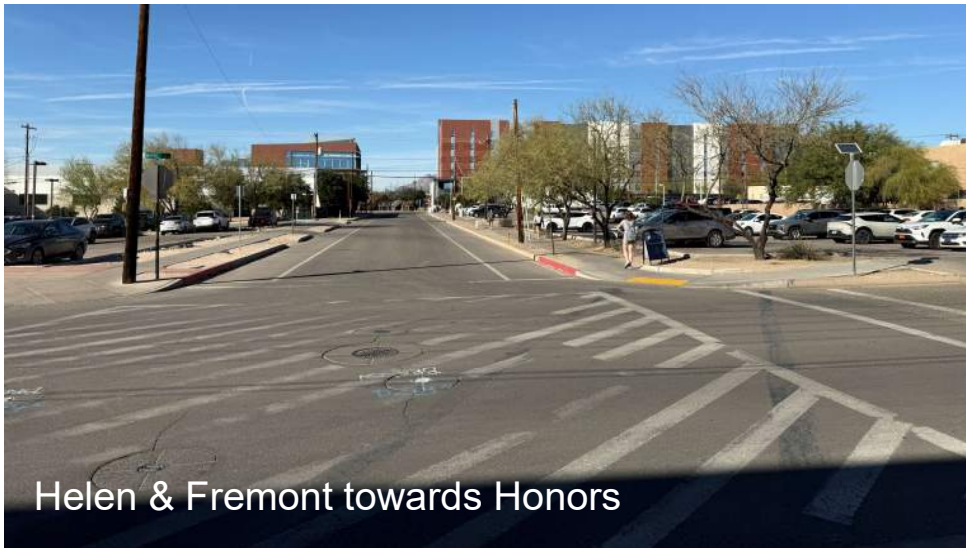


2nd and Olive



Campus Defining Outdoor Places

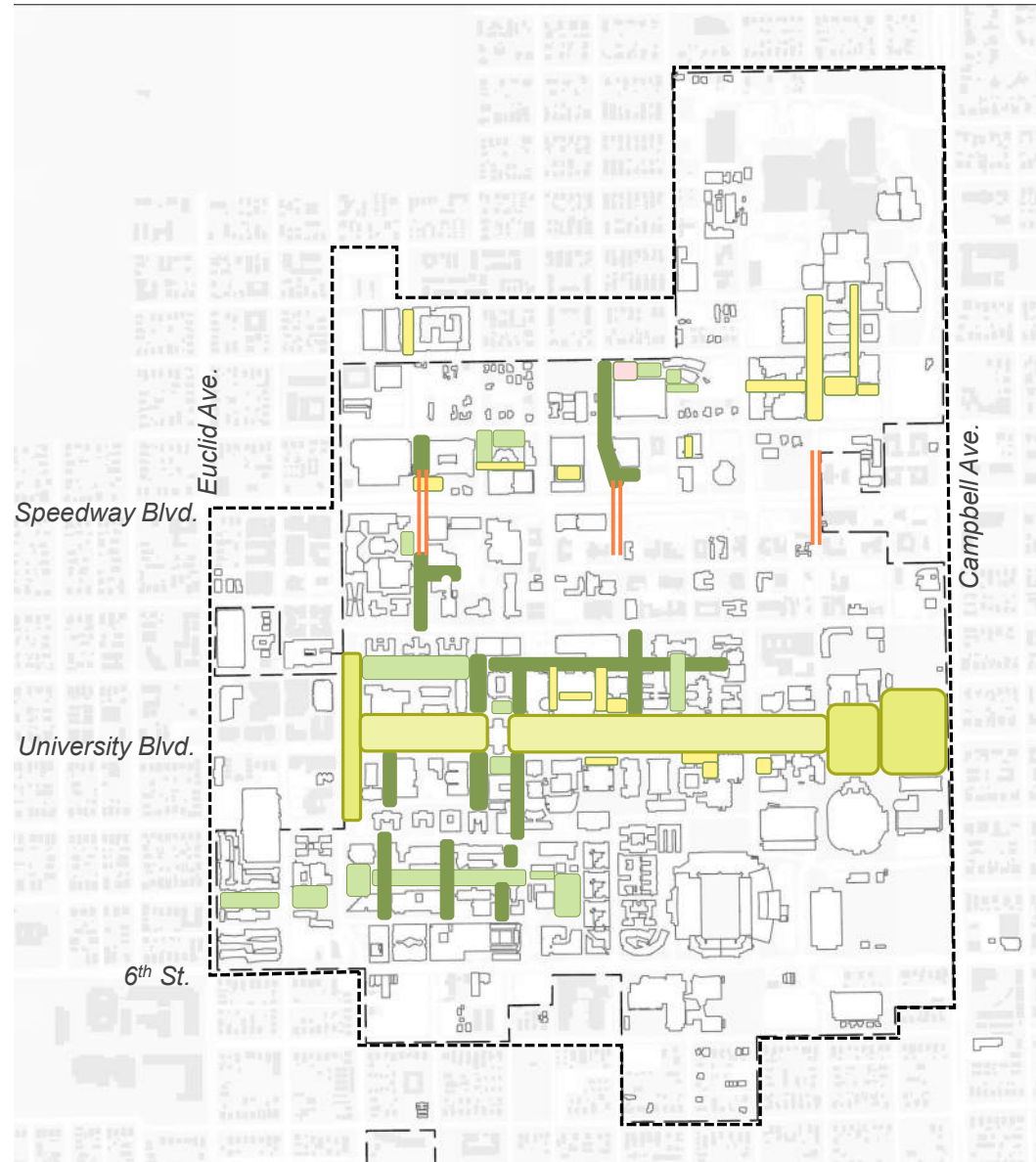




Celebrating Our Campus Places



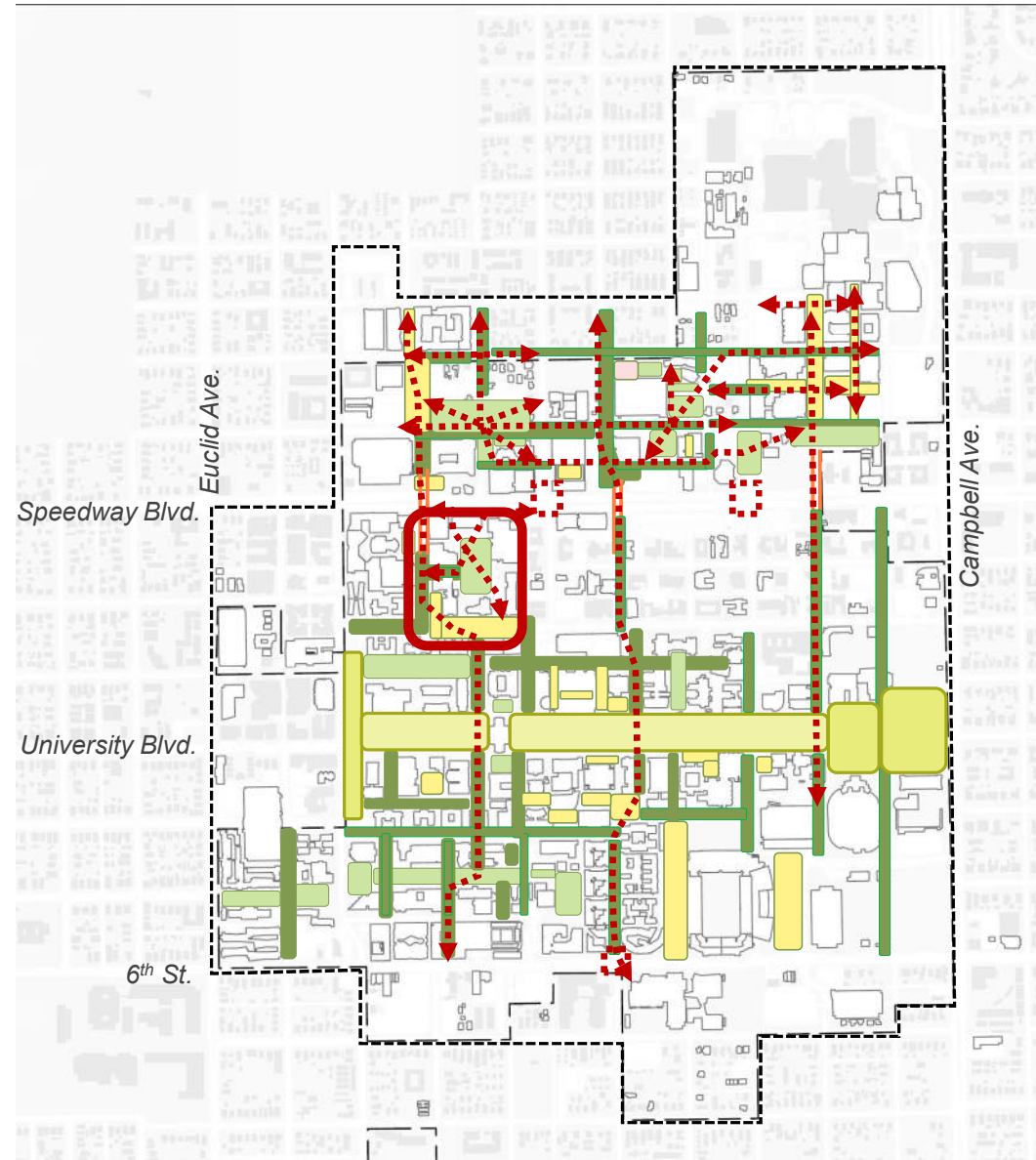
-  Mall
-  Quads
-  Courtyards / Plazas
-  Corridors
-  Buffers / Edge Zones
-  Specialty Gardens
-  Tunnels



Weaving the Campus Together



-  Mall
-  Quads
-  Courtyards / Plazas
-  Corridors
-  Buffers / Edge Zones
-  Specialty Gardens
-  Tunnels



Arts & Engineering



Arts & Engineering Quad



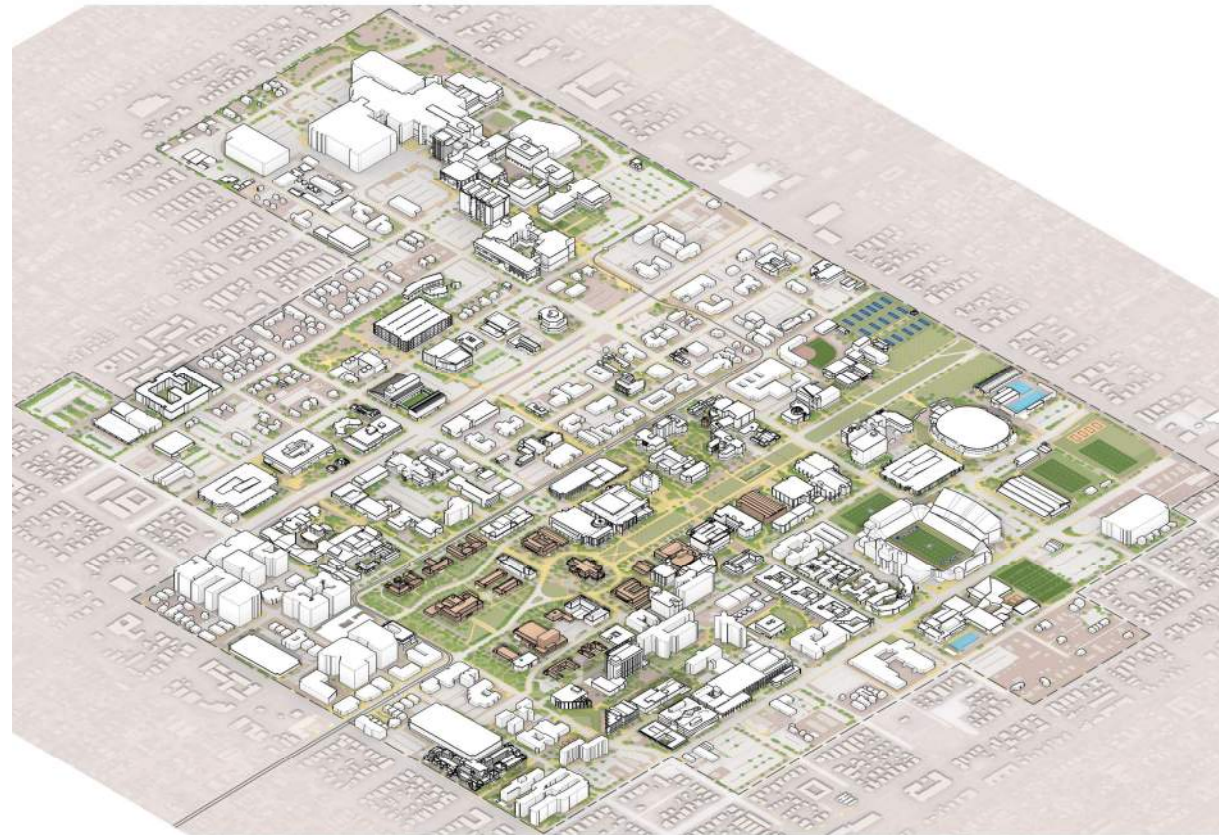
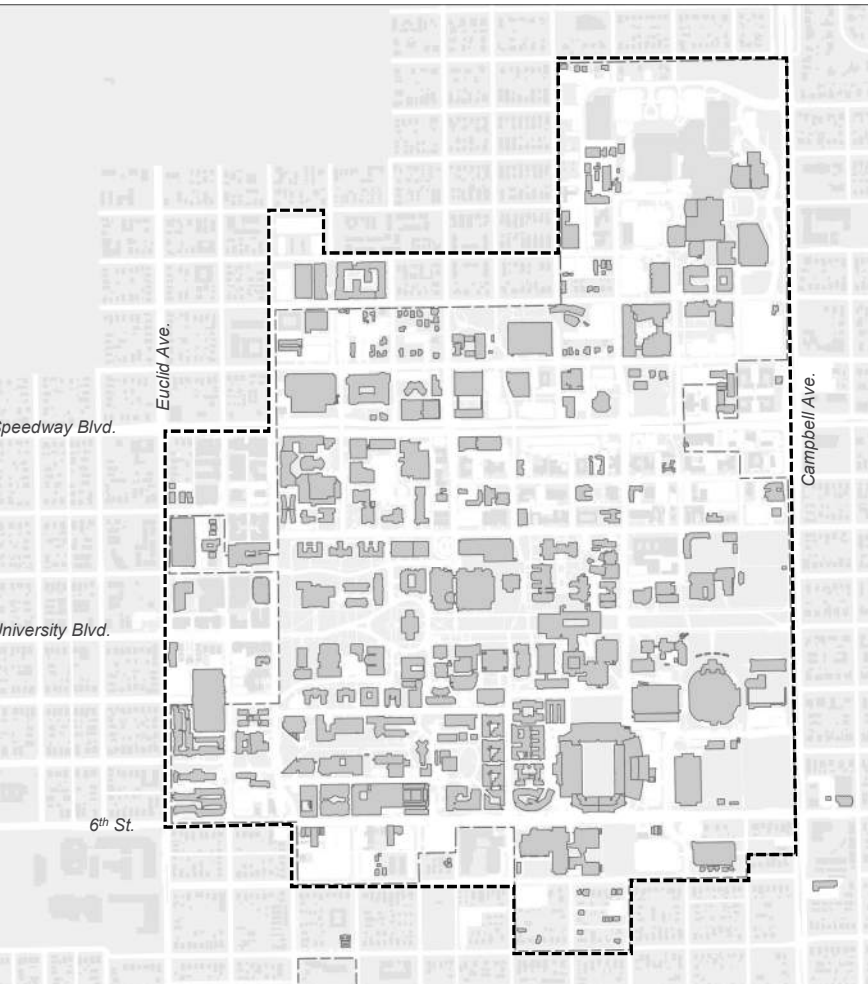
Science Quad



Science Quad Botanical Garden

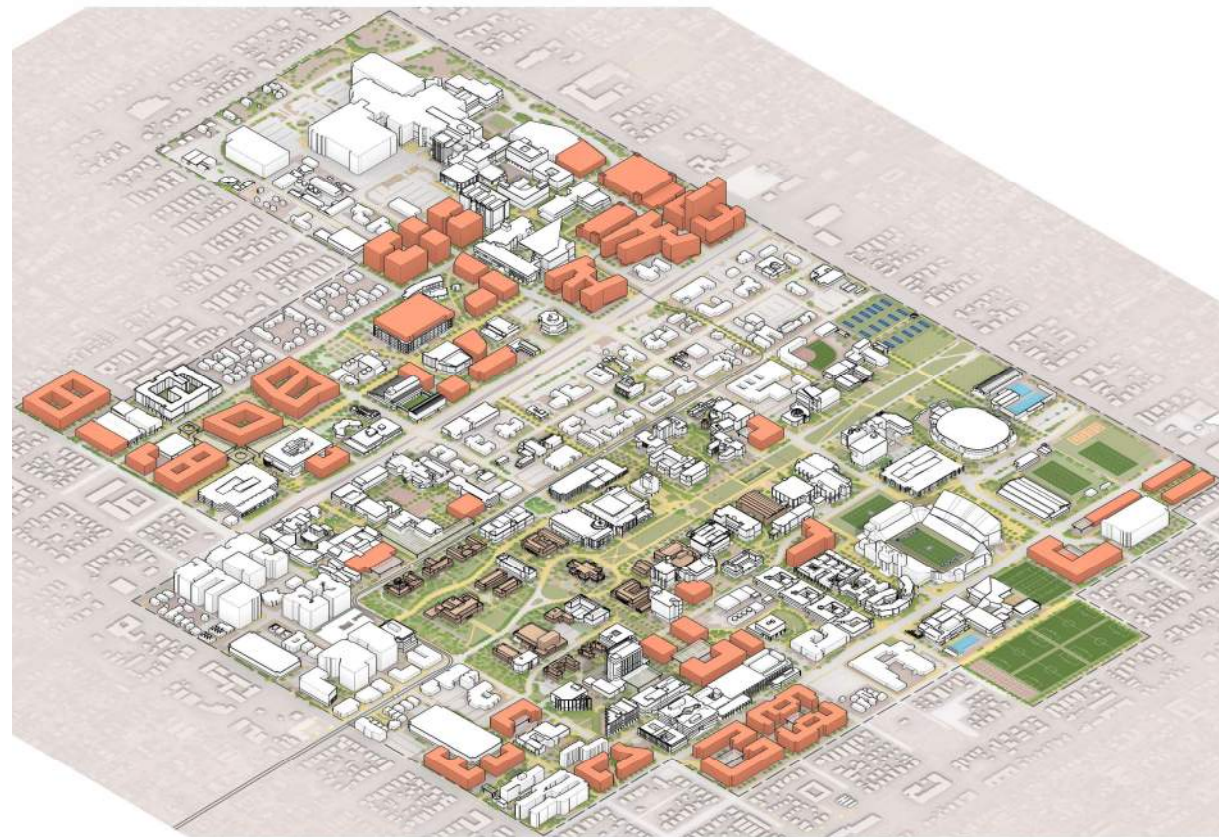


A Guide for Thoughtful Growth



 Existing UA Building

A Guide for Thoughtful Growth



- Existing UA Building
- Potential UA Building

Delivering on Our Promise: A Vision for Long-Term Capital Investment

Proposed Five-Year Capital Improvement Program Highlights

Renewal

Instructional Space Modernization

- Main Campus Classroom Modernization

Research Facilities Modernization

- Main Campus Research Lab Modernization
- Arizona State Museum Archive Relocation
- Vivarium Expansion and Modernization

University-Wide Deferred Maintenance

- Fire Safety, Elevator, Utilities, Electrical, Building Automation, Roofing, Streets, HVAC, etc.

Student Experience

Housing and Residence Life

- Building Systems, Furnishings, Finishes, Bathrooms, Accessibility, & Security Upgrades in numerous buildings

Campus Hubs

- Dining Refresh at Global Center, Highland Market, Library
- New Dining Hall Construction
- Student Services One Stop and Student Assistance Hub
- Student Union Deferred Maintenance

Athletics and Recreation

- Casino Del Sol Stadium Enhancements and Deferred Maintenance
- McKale Center Enhancements and Deferred Maintenance
- Rincon Vista Improvements
- South Recreation Center Improvements

Community Resources

Arts and Cultural Facilities

- Music Building Acoustic Improvements
- Centennial Hall Electrical and Lighting Upgrades

Strategic Initiatives and Partnerships

- Arizona State Museum South Renovation
- Entry Way Monumentation and Wayfinding Signage

Infrastructure

Historic Preservation

- Smith House Infrastructure and Life Safety Upgrades

Parking and Transportation

- Deferred Maintenance and Repairs

Public Safety

- Main Campus Safety Enhancements
- Access Control, Video Management, and Camera System Upgrade

Sustainability

- Sustainability Projects Revolving Fund

Enterprise Technology

- Network Refresh
- High Performance Computer System

Facility Decommissioning

- Esquire Apartments Decommissioning
- Shantz Building Decommissioning
- Babcock Hotel Decommissioning

Next Steps

- Final UA Review and Approval by University Leadership
- ABOR University Governance and Operations Committee Meeting
- Full ABOR Approval
- Plan Implementation and Metrics Tracking
- Complete Recommended Sub-Plans/Area Plans



Campus Framework Plan Website <https://masterplan.arizona.edu/>



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Building Our Future

Join us in shaping a campus that advances student success, improves resilience, and strengthens our shared future.

